

## Terms of Reference

# Final Evaluation of Peacebuilding from the Ground Up Project in Yemen

<b>Project Title:</b>	Peacebuilding from the Ground Up in Yemen
<b>Evaluation duration:</b>	14 <sup>th</sup> May – 28 <sup>nd</sup> June 2025 (Final submission date 8 <sup>th</sup> July 2025)
<b>Evaluation type:</b>	External final evaluation

### 1. Introduction

Saferworld is an independent international non-governmental organization that operates worldwide in 20 countries across Africa, the Middle East, Asia, and Europe to prevent violent conflict and build safer lives. We have been working in Yemen with civil society organizations, institutions, and local authorities since 2010. We support women, youth, and community groups in their efforts to build social cohesion and respond to the impact of the war.

### 2. Background

Peacebuilding from the ground up in Yemen is a three-year project funded by Irish Aid and implemented collaboratively by Saferworld, YWBOD, PASS, and NODS. – The project aims to support communities and civil society organizations, particularly marginalized groups such as women and youth, to engage with local authorities in addressing the root causes of conflict and insecurity .

The project seeks to enable these groups to actively contribute to peace processes at the local, national, and international levels. In the longer term, the project aims to help reduce humanitarian needs by supporting conflict-affected communities be more resilient to shocks and contributing to a more inclusive and sustainable political settlement in Yemen.

The Peacebuilding from the Group Up in Yemen project aims to achieve its goals through four interconnected objectives:

- Enabling communities to work together with authorities in identifying and addressing the key drivers of conflict in their communities;
- Enabling Yemeni CSOs to influence national and international level peace processes through the delivery of joint advocacy and peacebuilding interventions based on community priorities;
- Enabling Yemeni women activists and women’s rights organizations to influence peace processes at all levels through the delivery of joint peacebuilding interventions;
- Enabling international stakeholders, including diplomats, policymakers, and INGOs to develop solutions and policy ideas for a more inclusive long-term peace process and to take decisions on key Yemen policies and strategies informed by peace and security priorities identified by communities and CSOs including women.

The project was implemented in the governorates of Taiz and Aden and mainly targeting community members that are part of community groups, local authorities, Yemeni CSOs, women activists, and women-led organizations.

### **3. Purpose and scope of the evaluation**

The project aims to evaluate its overall effectiveness in achieving its intended goals and objectives, particularly in contributing to peacebuilding and conflict resolution. It seeks to understand the project's impact on communities and stakeholders, including any unintended positive or negative consequences. Additionally, the project ensures accountability through evaluating resource use and providing transparency to donors, stakeholders, and the community. Finally, it promotes learning and improvement by identifying best practices and lessons learned to inform future projects and initiatives.

#### **Scope**

The evaluation will focus on:

##### **1. Evaluating Performance:**

- Measuring the achievements of project objectives and outcomes.
- Assessing the use of resources and cost-effectiveness.
- Determining the project's influence on peacebuilding and conflict dynamics.

##### **2. Providing Recommendations**

- Analyzing working methodologies to propose adaptations for future initiatives.

##### **3. Dissemination:**

- The evaluation findings will be shared with the project donor and Saferworld HQ.

### **4. Key evaluation questions**

The main evaluation questions are noted below, although we hope to refine them further with the evaluator and suggest and develop potential sub-questions to structure the data collection and analysis.

#### **I. Community Engagement:**

- How effectively did community groups and local authorities collaborate to identify and address key drivers of conflict?
- To what extent did project participants including from the community groups and local authorities, feel there was effective collaboration, in order to identify and address key drivers of conflict?

- What actions did participants/interviewees feel were prioritized and taken by community groups, including women- and youth-led organizations, to respond to conflict and prevent violence?

**II. Influence of Yemeni CSOs hubs:**

- In what ways have Yemeni CSOs enhanced their effectiveness in advocating for community priorities in national and international peace processes, because of this project?
- How has networking, shared learning, and collaboration among CSOs contributed to the development of joint visions for peace?

**III. Empowerment of Women Activists and influence of women-led hubs:**

- How successful were women activists in influencing peace processes at various levels through joint peacebuilding initiatives?
- What role did technical and financial support play in enhancing the engagement of women-led hubs with communities and civil society regarding women's security concerns?

**IV. Stakeholder Engagement:**

- How effectively did international stakeholders integrate the peace and security priorities identified by communities, including Yemeni women, into their policy decisions and strategies?
- What solutions and policy ideas were developed as a result of this project to promote a more inclusive long-term peace process?

**5. Evaluation methodology and outputs**

The evaluation will employ a mix of qualitative and quantitative methods to ensure a comprehensive assessment of the project's impact and outcomes. These methods may include:

- Surveys to gather quantitative data from project beneficiaries.
- Interviews with key stakeholders, including local leaders, project participants, and implementing partners.
- Focus groups to facilitate in-depth discussions on specific themes or outcomes.
- Document reviews to analyse project reports, policies, and other relevant materials.

The methodology should ensure the inclusion of diverse perspectives, with particular attention to gender dynamics and the representation of marginalised groups.

- The evaluator is responsible for selecting a suitable methodology that aligns with the project's objectives and evaluation questions, which must be detailed in the evaluator's inception report and approved by Saferworld team before implementation. This collaborative process ensures the methodology is appropriate, inclusive, and feasible, considering the views/needs of all stakeholders.

## **6. Outputs, Timing and Management**

The expected outputs are:

1. Data collection, cleaning, analysis, and presentation tools and templates (to be finalized in coordination with Saferworld);
2. Final Saferworld evaluation report (20 - 30 pages approximately);
3. Presentation of evaluation findings.

### **Timeline**

- **Audit Planning:** [4<sup>th</sup> May 2025 – 22<sup>nd</sup> June 2025]
- **Draft Report Submission:** [26<sup>th</sup> June 2025]
- **Final Report Submission:** [8<sup>th</sup> July 2025]

Saferworld's MEAL and Grants coordinators will manage the evaluation. The development and implementation of methodology and methods should be developed and implemented in full collaboration between the evaluator and Saferworld's assigned team. Successful applicants will be expected to submit a draft evaluation report to Saferworld in advance of the final submission date, to allow time for review and feedback to ensure the evaluation is meeting the specifications laid out in this Terms of Reference.

## **7. Profile of consultant/s**

Saferworld is looking for an individual or a team of evaluators/companies to support this evaluation, who:

- Has a deep understanding of the Yemeni context.
- Has a minimum of five years of experience in conducting evaluations and surveys.
- Has proven experience in collecting, analyzing, and reporting qualitative and quantitative data and using participatory methods (impact assessment, harvesting, contribution analysis, systems thinking);

- Has experience working with Community groups, CSOs, and women leaders in Yemen;
- Has a deep understanding of peacebuilding and development funding sources for Yemeni CSOs and activists;
- Is fluent in Arabic and English; and has excellent English writing skills;
- Sensitive to the projects' principles (partnership, participation, gender equality).

## **8. How to apply**

Interested candidate/s should submit:

- Expression of Interest outlining motivation, relevant experience, and suitability for the consultancy (max 2 pages);
- An outline of the methodology proposed for the assignment (max 2 pages);
- Latest CVs of all team members and a proposed team structure;
- Contact details for two referees;
- An indicative financial proposal, including details of daily rates and expected data collection costs.